# Mechanics of Negotiated Bonds Sales

CDIAC Conference June 9, 2006 Ferry Building, San Francisco







# Pricing Fixed Rate Bonds







#### **Participants**

- Issuer
- Investment Bank(s)
- Financial Advisor
- Investors







#### General Steps in a Negotiated Sale

- Work with the financial advisor to determine what experience and capabilities to have in an investment banking team
- Select the right bank and banker team
- 3. Refine transaction security structure
- 4. Develop preliminary pricing structure
- Outline clear pricing methodologies and expected outcomes
- 6. Pre-market issue to investors
- 7. Develop tools for addressing pricing period changes (using financial models, etc.)
- 8. Define an acceptable pricing result







#### **Pre-Pricing Mechanics**

- Evaluate capabilities of a preferred underwriting team ("syndicate")
  - Bond distribution capabilities
  - Underwriting capacity
- Determine effectiveness of credit enhancement
  - Economic and non-economic decision
  - Costs and insurer covenants/requirements
- Develop preliminary pricing structure
  - Serial bonds
  - Term bonds







#### **The Underwriting Syndicate**

- Syndicate members can include (1) senior "book running" manager, (2) co-managers, and (3) retail selling group members
- Factors that influence the number and types of firms:
  - Size of the bond issue
  - Structure (e.g., retail maturities and institutional maturities)
  - Bond distribution goals (e.g., getting bonds to local investors)
  - Attention from investment bankers and the ongoing development of financing ideas







#### **Pricing Concepts**

- Determine optimal prepayment ("call") features
- Analyze various combinations of interest rates ("coupons") and yields – "scales"
  - Investor preferences
    - Premium bonds (coupon > yield)
    - Discount bonds (coupon < yield)</li>
    - Par bonds (coupon = yield)
  - Option-adjusted yield results
- Assess pricing impacts of credit ratings
- Develop set of yields by maturity
  - Investment banking trading desk
  - Financial advisor and issuer







#### **Pre-Pricing Analytics**

- How does one determine the <u>yields</u> at which an issue could be sold?
  - Start with a reliable, consistent market index (e.g., MMD) of non-callable yields
  - Establish the issuer's non-callable yields adjusted for the issuer's credit "spread" for each maturity by:
    - Prior result of the issuer's bond issues
    - Comparable bond issues
    - Secondary market trading levels
- How do the trading desks at investment banks develop target yields?







### Finding & Analyzing Comparables

	Carmel Unified School District	Eastern Sierra Unified School District	City of Signal Hill	California Statewide Communities Development Authority	Berryessa Union School District
Pricing:	5/23/06	5/18/06	5/18/06	5/18/06	5/16/06
Par Amount:	\$10,750,000	\$4,599,993	\$8,985,000	\$19,715,000	\$22,415,000
Financing Type:	General Obligation	General Obligation	Revenue	Revenue	General Obligation
Rating:	AA+/AA+	AAA (FSA)	Aaa/AAA (MBIA)	AAA/AAA (FSA)	Aaa (Ambac)
	(2007-2016)				
	AAA/AAA (FSA)				
	(2017-2030)				
	Coupon / Yield	Coupon / Yield	Coupon / Yield	Coupon / Yield	Coupon / Yield
2007	4.00 @ 3.50		4.00 @ 3.57	3.50 @ 3.60	
2008	4.00 @ 3.55		4.00 @ 3.60	3.50 @ 3.65	4.00 (രു 3.62
2009	4.00 @ 3.60		4.00 @ 3.65	3.625 @ 3.70	4.00 @ 3.63
2010	4.00 @ 3.65		4.00 @ 3.70	3.625 @ 3.75	5.00 @ 3.68
2011	4.00 @ 3.70	3.75	4.00 @ 3.73	3.70 @ 3.80	4.00 @ 3.72
2012	4.00 @ 3.75	4.00 @ 3.80	4.00 @ 3.79	3.75@3.85	4.25@3.77
2013	4.00 @ 3.85	4.00 @ 3.87	4.00 @ 3.87	3.875 @ 3.95	5.00 @ 3.89
2014	4.00 @ 3.97	4.00	4.00 @ 3.98	3.90 @ 4.00	5.00 @ 3.99
2015	4.00 @ 4.03	4.25 @ 4.11	4.25 @ 4.04	4.00 @ 4.15	5.00 @ 4.07
2016	4.00 @ 4.10	4.25 @ 4.20	4.25 @ 4.15	4.125 @ 4.25	4.50 @ 4.14
2017	4.00 @ 4.17	4.25 @ 4.28	4.25 @ 4.29	4.25 @ 4.35	5.375 @ 4.23
2018	5.00 @ 4.06	4.25 @ 4.33	4.375 @ 4.40	4.375 @ 4.45	5.375 @ 4.28
2019	4.20 @ 4.30	4.25 @ 4.36	4.50 @ 4.52		
2020	4.25 @ 4.35	4.50 @ 4.40	4.50 @ 4.59		
2021	4.30 @ 4.40	4.375 @ 4.43	4.50 @ 4.62	5.00 NRO	
2022	4.30 @ 4.45	4.40 @ 4.45	4.60 @ 4.66		
2023	4.375 @ 4.50				
2024	5.00 @ 4.43		4.60 @ 4.69		
2025	5.00 @ 4.45				







### **MSRB Trade Reporting**

sent	item	cusip	amount	description	coupon	mat	sharp/yld	firm/prc	scale
17:17		L43231CX4		CARMEL CA USD C		08/2030	5.090-net	29.734	+0.649
17:17	S msrb 1	<u> 143231CW6</u>	1MM+	CARMEL CA USD C		08/2029	5.070-net	31.408	+0.650
17:17	S msrb 1	<u> 143231CV8</u>	1MM+	CARMEL CA USD C	0.000	08/2028	5.050-net	33.163	+0.649
17:17	S msrb 1	<u> 143231CU0</u>	1MM+	CARMEL CA USD C	0.000	08/2027	5.020-net	35.075	+0.649
17:11	P msrb 1	<u>13062RFK9</u>	1MM+	CA RFDG	5.000	05/2011	3.800-net	105.335	+0.139
17:03	D msrb 1	<u>13062RH84</u>	1MM+	CA VAR PURP	5.000	03/2011	3.800-net	105.167	+0.139
16:55	S msrb 2	7 <u>45291QU1</u>	1MM+	PUERTO RICO PUB	0.000	08/2011	6.163-net	73.066	+2.503
14:00	S msrb 1	<u>13970PAL7</u>	575	CAPISTRANO CA U	4.500	09/2016	4.150-net	102.887	+0.120
14:00	S msrb 1	<u>13970PAK9</u>	1000	CAPISTRANO CA U	5.000	09/2015	4.040-net	107.329	+0.069
16:54	S msrb 5	513799RF5	1MM+	LANCASTER CA RE	4.750	08/2033	4.763-net	99.800	+0.282
14:00	S msrb 1	<u>13970PAK9</u>	500	CAPISTRANO CA U	5.000	09/2015	4.040-net	107.329	+0.069
14:00	S msrb 1	<u>13970PAJ2</u>	650	CAPISTRANO CA U	5.000	09/2014	3.960-net	107.238	+0.060
14:00	S msrb 1	<u>13970PAH6</u>	550	CAPISTRANO CA U	5.000	09/2013	3.870-net	107.061	+0.060
14:00	S msrb 1	<u>13970PAG8</u>	500	CAPISTRANO CA U	5.000	09/2012	3.790-net	106.653	+0.069
16:44	D msrb 5	513799RF5	1MM+	LANCASTER CAIRE	4.750	08/2033	4.783-net	99.500	+0.302
16:41	D msrb 5	513799RF5	1MM+	LANCASTER CAIRE	4.750	08/2033	4.787-net	99.440	+0.306
16:04	D msrb 2	786005HE1	500	SACRAMENTO CA M	5.000	08/2022	4.350-net	103.978	+0.089
16:32	D msrb 1	<u>139708AY7</u>	1MM+	CAPISTRANO CA U	4.625	09/2032	4.780-net	97.689	+0.310
16:30	D msrb 1	<u>139708AY7</u>	1MM+	CAPISTRANO CA U	4.625	09/2032	4.770-net	97.836	+0.299
16:39	S msrb 1	<u>13062R3F3</u>	1MM+	CA	5.000	03/2015	4.140-net	106.254	+0.169
16:39	S msrb 1	<u>13062R3F3</u>	1MM+	CA	5.000	03/2015	4.140-net	106.254	+0.169
16:39	S msrb 1	<u>13062R3F3</u>	1MM+	CA	5.000	03/2015	4.140-net	106.254	+0.169
15:40	D msrb 2	786005HE1	500	SACRAMENTO CA M	5.000	08/2022	4.386-net	103.753	+0.126
10:58	D msrb 1	<u>13062N6H5</u>	1MM+	CA RFDG	5.000	02/2024	4.520-net	102.734	+0.219
15:52	S msrb 2	74526QAP7	1MM+	PUERTO RICO ELE	5.125	07/2029	4.790-net	101.988	+0.370
16:19	P msrb <u>6</u>	69878BT6	1MM+	NOVATO CA UNI S	5.000	08/2027	4.460-net	103.657	+0.089
15:43	P msrb 3	38122NBY7	1MM+	GOLDEN ST TOB S	5.500	06/2013	3.939-net	109.470	+0.129
15:10	D msrb 1	<u>13062RSG4</u>	700	CARFDG SEC IN	5.000	08/2018	4.160-net	106.343	+0.030
16:15	P msrb 2	745291PL2	950	PUERTO RICO PUB	0.000	08/2017	6.680-net	48.000	+2.599







#### **Developing a Scale**

- A "scale" is the schedule of interest rates and yields by maturity
- Once a non-callable scale is targeted, adjust for the call feature (e.g., 10 years at par)
  - Create an Option Adjusted Yield (OAY) analysis
- Incorporate a "yield to worst" analysis from the issuer's perspective
- Acknowledge investor preferences (e.g., today's premium coupon structures with rates of 5.00% or 5.25%)







### Range of Coupons/Yields

Investor's Worst Case Borrower's Worst Case

• Consider a 20-year bond with a yield of 4.00% if it were priced at par - with a 4.00% coupon.

#### **Array of Possible Yields**

	Coupon									
Year	0.00%	0.50%	1.00%	2.00%	3.00%	4.00%	5.00%	6.00%		
YTC 10	12.08%	7.34%	6.69%	5.61%	4.73%	4.00%	4.00%	4.00%		
<b>УТС</b> 11	10.98%	6.73%	6.20%	5.32%	4.60%	4.00%	4.07%	4.13%		
YTC <b>12</b>	10.07%	6.22%	5.79%	5.07%	4.49%	4.00%	4.13%	4.25%		
<b>УТС</b> 13	9.29%	5.79%	5.45%	4.86%	4.39%	4.00%	4.18%	4.34%		
чтс <b>14</b>	8.63%	5.42%	5.15%	4.69%	4.31%	4.00%	4.22%	4.42%		
<b>УТС</b> 15	8.05%	5.11%	4.89%	4.53%	4.24%	4.00%	4.26%	4.49%		
YTC <b>16</b>	7.55%	4.83%	4.67%	4.40%	4.18%	4.00%	4.29%	4.55%		
YTC <b>17</b>	7.11%	4.59%	4.47%	4.28%	4.13%	4.00%	4.32%	4.60%		
чтс <b>18</b>	6.71%	4.37%	4.30%	4.18%	4.08%	4.00%	4.34%	4.65%		
чтс <b>19</b>	6.36%	4.17%	4.14%	4.08%	4.04%	4.00%	4.36%	4.69%		
YTM <b>20</b>	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.38%	4.73%		
	·									









#### **Managing the Pricing Process**

- Agreement Among Underwriters
  - Establishes the liability for each firm
  - May be done by wire
- Pricing Wire
  - Establishes the priority of orders
    - For example: (1) Retail, (2) Net designated (institutional), (3) Member/group
  - Outlines procedures for submitting or confirming orders (e.g., large retail orders)







#### **Pricing Wire**

Rec'd Date/Time (PST)

Sender

Wire Type/Title

Master Message # Deal Type

05/09/06 06:59 AM Stone & Youngberg LL CAPRELIMINARY PRICING WIRE

ST

2532244 Neg

RE: \$17,665,000\*

ARIZONA BOARD OF REGENTS

UNIVERSITY OF ARIZONA SYSTEM REVENUE REFUNDING

BONDS, SERIES 2006A

MOODY'S: Aaa / Aa3

S&P: AAA / AA

FITCH:

AMBAC INSURED

DATED: 05/23/2006

FIRST COUPON: 12/01/2006

DUE: 06/01

MATURITY	**AMOUNT	COUPON	PRICE		TAKEDOWN (pts)
06/01/2016	2,435M	5.00 %	4.20	106 4881	
06/01/2017	3,365M	5.00 %	(Approx. \$ Price 4.25	106.400)	
06/01/2018	3,535M	5.00 %	(Approx. \$ PTC 4.30	06/01/2016	106.068)
06/01/2019	r	5.00 %	(Approx. \$ PTC	06/01/2016	105.649)
00/01/2019	4,065M	5.00 %	4.34 (Approx. \$ PTC	06/01/2016	105.316)
06/01/2020	4,265M	5.00 %	4.38 (Approx. \$ PTC	06/01/2016	104.984)

CALL FEATURES: Optional call in 06/01/2016 @ 100.00







#### **Defining Order Periods**

- Merits of using a retail-only order period
  - Focus on smaller investors who may be less yield sensitive
  - Enhance local bond distributions
  - Establish pricing momentum for the institutional order period
- Institutional order period
  - Mechanics and expectations







#### **Evaluating Alternative Scales**

- Compare yield to maturity (YTM) vs. yield to call (YTC) structures
- Compare yield impacts of "riding the yield curve"
  - Extending serial maturities vs. creating term maturities
- Market forces are dynamic and structure may change during the pricing period







#### Stated (Expected?) Yields

- Rules require that the investors must be shown their worst case yields
- Investors' worst case is the issuer's <u>best</u>
   <u>case</u>
- Bonds priced to the call date will have a higher yield if they remain outstanding
  - The yield "kicker"
  - Difference can be significant



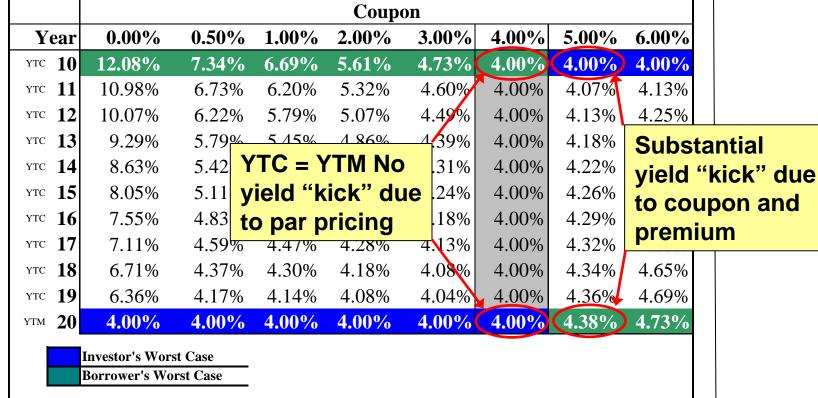




#### **Evaluating Different Scales**

- Issuer should assess its expected yields
  - not just the investors' worst case.

**Array of Possible Yields** 





in these cases.







#### **Managing Order Flow**

- Orders (designations) and allocations (allotments) by firm
- Orders and allocations by investor type
- "Going away" orders versus "stock" orders







## Assessing Order Flow and Repricing

- Repricing may result from either successful or unsuccessful order periods
  - Often limited to discussions about yields
  - May also involve a change in coupon
    - Issuer should evaluate the expected costs inherent in any alternative pricing structure
    - How to evaluate:
      - 4.50% priced at par versus
      - 5.00% priced to the issue's first call date
  - Verbal award follows negotiations
  - Bond Purchase Agreement (BPA) is signed







#### **Order Flow Status**

### CALIFORNA DEBT AND INVESTMENT ADVISORY COMMISSION





#### View Issue Data

\$14,640,000

Carmel Unified School District General Obligation Bonds, Election of 2005, Series 2006 Monterey County, CA

#### Stone & Youngberg LLC

Full Issue Description Clearance General Obligation Bonds, Election of 2005, Series 2006 Book Entry

Bond Counsel Underlying Rating Comments

S&P Underlying Rating: AA+ Fitch Rating: AA+

			Order	Summary			
MATURITY	PAR	CPN	YLD	ORDER COUNT	TOTAL ORDERS	OVER- SUBSCRIBED by	BALANCE (\$000's)
8/1/2007	305	4.000	3.500	2	125	0 x	180
8/1/2008	35	4.000	3.550	0	0	0 x	35
8/1/2009	65	4.000	3.600	0	0	0 x	65
8/1/2010	100	4.000	3.650	1	100	1.00 x	0
8/1/2011	140	4.000	3.700	3	225	1.61 x	-85
8/1/2012	180	4.000	3.750	1	150	0 x	30
8/1/2013	225	4.000	3.850	3	485	2.16 x	-260
8/1/2014	280	4.000	3.970	2	330	1.18 x	-50
8/1/2015	330	4.000	4.030	4	830	2.52 x	-500
8/1/2016	390	4.000	4.100	1	375	0 x	15
8/1/2017	455	4.000	4.170	4	275	0 x	180
8/1/2018	520	5.000	4.060	1	520	1.00 x	0
8/1/2019	595	4.200	4.300	1	100	0 x	495
8/1/2020	675	4.250	4.350	1	100	0 x	575
8/1/2021	765	4.300	4.400	1	100	0 x	665
8/1/2022	855	4.300	4.450	3	500	0 x	355
8/1/2023	965	4.375	4.500	3	550	0 x	415
8/1/2024	1,070	5.000	4.430	1	1,070	1.00 x	0
8/1/2025	1,195	5.000	4.450	2	1,395	1.17 x	-200
Totals	9,145			34	7,230		3,010

The above information was obtained from sources we believe to be reliable, but has not been verified and is not guaranteed. All securities are subject to prior sale. All prices and other data set forth above are subject to change without notice. We assume no responsibility, and shall not be liable, for errors or omissions in this material, or for any incidental, consequential, direct or indirect damages arising from any decisions made or actions taken based on this information. None of the information contained herein shall be deemed a recommendation to purchase or sell securities, and should not be considered investment advice. BondDesk Trading, your broker-dealer and its affiliates and associated persons may have positions in and conduct transactions in the securities mentioned, described or discussed in this communication, and may solicit business from and perform services for the issuers of such securities or their affiliates.

# Pricing Variable Rate Bonds







#### **Participants**

- Issuer
- Investment Bank(s)
  - Remarketing Agent
  - Broker-Dealer
- Financial Advisor
- Investors







#### Structure and Pre-Sale Mechanics

- Determine interest rate mode
  - Daily, weekly, monthly, etc.
  - Compare relative trading performance
- Develop broad base of potential investors
  - Money market funds
  - High net worth individuals
- Assess competing supply
- Establish initial rate parameters







#### **Mechanics**

- Initial underwriting
  - Evaluate the merits of multiple series for issue or credit diversification
  - Balance between ensuring broad investor appeal and having an aggressive pricing
- Ongoing remarketing
  - Maintaining investor interest relative to other variable rate issue options
  - Monitoring remarketing agent performance
- Similar dynamics for auction rate bonds





